

	Health and Wellbeing Board 16th March 2023
Title	NCL Population Health and Integrated Care Strategy
Report of	Population Health Team (ICB) and North London Councils Team
Wards	All
Status	Public
Urgent	
Key	No
Enclosures	Appendix A – NCL Population Health and Integrated Care Strategy V.10
Officer Contact Details	Jose Acuyo (jose.acuyo@nhs.net) – Head of Population Health Commissioning – NCL ICB

Summary

As work continues to develop the Integrated Care Partnership (ICP), we have been working closely with colleagues from across the system to outline, in a single document, our approach to both population health management and integrated care.

Also on the horizon, and closely linked to the above strategy, is the Joint Forward Plan (JFP), which is to be authored by the Integrated Care Board (ICB), constituent providers, and Health and Wellbeing Boards. We envisage the JFP acting as a delivery plan for the Population Health and Integrated Care strategy and Joint Local Health and Wellbeing Strategies, outlining how we will turn our ambitions into reality over the coming years.

Considering the above and keeping in mind that these are very much system-owned documents, we are presenting the latest draft version of the Population Health and Integrated Care strategy as we gather feedback to feed into the iteration process. This would also provide an opportunity to discuss the JFP and consider the next steps to progress this.

Officers Recommendations	
1.	Review and provide feedback on the current version of the NCL Population Health and Integrated Care Strategy.
2.	Provide feedback on slide 10, specifically whether Barnet's Joint Health and Wellbeing Strategy is accurately summarised and feedback on the common themes.
3.	Provide feedback on JFP guidance and approach, and how it could support the delivery of Barnet's Joint Health and Wellbeing Strategy.
4.	Agree on the preferred level and method of engagement moving forward as work continues to develop the JFP, including a request to return to the HWBB closer to 30th June for sign off

1. Why this report is needed

- 1.1 From 1 July 2022, all 42 integrated care systems (ICSs) across the country became legal entities, with statutory responsibilities to deliver for their local populations. Legally, ICSs comprise two core parts: an ICB, the budget-holding body, and an ICP, a broader coalition of partners within the system, to join up planning and delivery.
- 1.2 The ICP is required to produce an integrated care strategy to set the strategic direction for health and care services across the whole geographic area of the ICS, including how commissioners in the NHS and local authorities can deliver more joined-up, preventative, and person-centred care for their local population. In NCL, we recognise the interdependence between population health and integrated care and so are linking our ambitions and have developed a single strategy covering both areas.
- 1.3 As well as outlining our population needs and system challenges, the strategy also outlines the strategic direction for what integration looks like across system and place and a roadmap for further developing and finalising the approach, based on a series of test and learn projects.
- 1.4 The five population health improvement development areas present an opportunity to develop our ways of working as an ICP and wrap our test and learn around. Further work is ongoing to align population health priorities with DCS and DASS priorities and strengthen collaboration to support their delivery. Finally, the strategy also outlines the rationale (appendix 6) for starting on childhood immunisations as the first development area, which was agreed at ICP level in Autumn 2022.
- 1.5 The ICB and its partner trusts have a duty to prepare a JFP to set out how they will arrange and/or provide NHS services to meet their populations' physical and mental health needs. Systems are encouraged to use the JFP to develop a shared delivery plan for the integrated care strategy and joint local health and wellbeing strategy (JLHWS), that is supported by all partners across the system.

2. Reasons for recommendations

- 2.1 The board's input is crucial in ensuring that our ambitions are aligned. We believe that by working together and taking into consideration all perspectives, we can create a strategy that meets the needs of our population.

3. Alternative options considered and not recommended

- 3.1 Not applicable

4. Post decision implementation

- 4.1 The feedback received during the board meeting will be incorporated into the strategy.

5. Implications of decision

5.1 Corporate Priorities and Performance

- 5.1.1 Supporting the health and wellbeing of residents is the core aim of the Health and Wellbeing Board, and the NCL Population Health and Integrated Care Strategy is the articulation of how we will achieve this aim.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

- 5.2.1 Not applicable

5.3 Legal and Constitutional References

- 5.3.1 Article 7 of the council constitution sets out the functions of the Health and Wellbeing Board. These functions are:

- To provide collective leadership and enable shared decision making, ownership and accountability.
- To explore partnership work across North Central London where appropriate.
- Specific responsibilities for:
 - Overseeing public health and promoting prevention agenda across the partnership.
 - Developing further health and social care integration.

5.4 Insight

5.4.1 We have engaged with a wider range of forums across the NCL Integrated Care Board (ICB) to develop the strategy. Namely, these are:

- VCSE Alliance.
- Acute Trust, including provider alliances, speciality alliances, and academic partner forums.
- Integrated Care Board (ICB), including clinical, strategy, transformation forums as well as individual directorates.
- Local Authorities, including Directors of Public Health, Health and Wellbeing Boards and Directors for Adult and Children's services.
- Primary care, including GP provider alliance.
- Communities, including NCL Healthwatch leads.

The strategy is also built upon the existing Health and Wellbeing strategies across our five boroughs.

5.5 Social Value

5.5.1 Not applicable

5.6 Risk Management

5.6.1 Not applicable

5.7 Equalities and Diversity

5.7.1 The NCL Population Health and Integrated Care Strategy outlines an approach to prevention with a focus on the most vulnerable groups. Further, by working in partnership and engaging with appropriate communities and stakeholders, it is expected that a whole systems approach to prevention will ensure that people with protected characteristics will benefit and promote health equity.

5.8 Corporate Parenting

Not applicable

5.9 Consultation and Engagement

5.9.1 We have engaged with a wider range of forums within the NCL ICB from October 2022 to the present, and we are planning future activities to further reinforce our strategy.

5.10 Environmental Impact

- 5.10.1 There are no direct environmental implications from noting the recommendations. Implementing the recommendations in the report will lead to a positive impact on the Council's carbon and ecology impact, or at least it is neutral.

6. Background papers

6.1 None